

#### **Practice Areas**

- ☐ Urban and Regional Development
- ☐ Transportation & Highway Engineering
- □ Water Supply and Sewerage
- □ Power and Renewable Energy
- ☐ Climate Resilience and Adaptation
- ☐ Health and Education
- ☐ Trade, Finance, and Private Sector
- □ Water Resources and Environment
- ☐ Governance and Local Government
- ☐ Transportation

### **Services**

- ☐ Project Management Consultancy
- ☐ Design Supervision Management
- ☐ Project Preparatory Technical Assistance
- □ Capacity Building
- ☐ Organizational Development
- ☐ Monitoring & Evaluation
- □ Public Private Partnerships
- ☐ Result Measurement and Assessments
- □ ICT and Automation

















# Since 1999

## **Associates for Development Services Ltd.**

House: 5/3 (2<sup>nd</sup> Floor), Block-A, Lalmatia, Dhaka-1207, Bangladesh T: +88-02-8142030, +88-02-8100329, +88-02-8100391, F: +88-02-9113081 Web: www.adslbd.com, Email: <u>info@adslbd.com</u>

#### **ADSL STORY**

The Associates for Development Services Limited (ADSL) was established in 1999 in Bangladesh with humble beginnings. With little more to show than a determination to achieve significant results, the organization has since gone on to become an important player in the development consulting services arena.

ADSL offers a range of technical advisory services to multilateral, bilateral, governmental, and non-governmental organizations based both in Bangladesh and abroad. The organization addresses social and economic constraints while seeking opportunities for poverty reduction and sustainable development. Its expert consultants identify and implement appropriate action plans to reduce economic barriers and build on opportunities.

ADSL has crafted a reputation for itself thanks to its expert knowledge and ability to successfully implement projects in the sectors of social development, economic growth, infrastructure, institutional support, and governance. The organization provides its clients with tailored consulting advice and appropriate approaches drawn from cases originating from various countries. It adapts these practices to the scenarios at home, working closely with local experts to achieve results.

ADSL has developed its in-house capacity over the years and has created a network of experts dedicated to providing quality services. The organization has worked on projects in Azerbaijan, Bangladesh, India, Pakistan, Mongolia, Sri Lanka, and Vietnam and is registered with the World Bank (its vendor ID no. being 91678) and the Asian Development Bank (its CMS number being 002514) as a consulting firm. **ADSL is also an ISO 9001:2015 certified company**. In addition, ADSL provides consulting services to projects supported by international organizations such as the Asian Development Bank, the World Bank, the International Finance Corporation (IFC), the Department for International Development, the European Commission, the Japan International Cooperation Agency, and more.

#### **ADSL TEAM**

The ADSL team is comprised of technical and administrative staff, with the responsibility of overall management resting on the shoulders of the Board of Directors. All the Directors boast illustrious careers and are renowned in their relevant sectors. ADSL concentrates on quality and timely completion of projects, having a pool of qualified senior associates in different disciplines on call to be utilized at all stages of project management as and when needed. The organization has a Project Management Unit (PMU) that enables a one-point communication platform for clients and consultants alike. In addition to its core staff and associates, ADSL maintains close ties with professional, academic, and research institutions both within and outside the country.

Its integral role in the development sector has been increasing significantly over the years and numerous noteworthy resource persons in Bangladesh and beyond have worked with ADSL efficiently with the utmost satisfaction.

ADSL's Board of Directors is comprised of the following individuals: Managing Director Mr. Md. Golam Kabir; and Directors Ismail Hossain Patwary and Zahidur Rahman. The Board of Directors is supported by competent in-house professionals and support staffs in the regular payroll of ADSL comprising of 5 directors, 4 engineers and 25 staffs for business development as well as effective implementation of the consulting assignments. The directors have worked in public and private sectors and with INGO and development partners with long experience and expertise in development planning, public administration, finance, project design and implementation. Currently, about 100 professionals, including 36 engineers, are

working in 13 development projects/consulting assignments being implemented by ADSL in association with other national and international agencies. In addition, depending on the nature of a particular assignment, ADSL brings together the services of specialists and additional supporting staff from its pool of associates and roaster of consultants, including international experts across the regions.

#### WHAT WE DO



In addition to its main market in Bangladesh, the organization has implemented projects in Azerbaijan, Sri Lanka and Mongolia with plans to initiate more ventures in other developing countries in the South Asian region. ADSL provides a wide range of short and long term technical advisory services through international and national experts who participate in missions, projects, programs and studies. Some of the important services that ADSL engages in are outlined below.

- □ **Project Identification, Appraisal and Formulation:** As the first step in the strategic planning process, ADSL identifies the feasibility of a project before devoting significant time and resources to its implementation. With this initial assessment complete, the organization then examines the viability of the project more closely appraising the benefits of proceeding with the venture. Next, in the Project Formulation stage, ADSL identifies the scope of work associated with the project and estimates the expected costs to be incurred as part of the project's activities.
- □ **Project Management and Implementation:** As part of its Project Management service, ADSL uses its skills and experience and knowledge of processes and methods to achieve project objectives. In this context, a project can be defined as a unique venture undertaken to attain planned objectives, which can be defined in terms of outputs, outcomes or benefits. In the Project Implementation stage, ADSL puts all its visions and plans into action. At this stage, all the activities described in a work plan are carried out, involving the coordination of a wide range of activities, the overseeing of a team and the management of a budget among other issues.
- □ Human Resource & Capacity Building: For ADSL, Human Resource Capacity Building means much more than simply providing training. It means equipping individuals with the understanding, skills and access to knowledge that enables them to perform effectively, while looking into management structures, processes and procedures that will enhance their productivity. ADSL recognizes that the need for capacity building is always changing and that any program addressing it must be suited to the local context and organization.
- Monitoring and Evaluation: The purpose of ADSL's Monitoring and Evaluation system is to provide accurate and timely information related to the company's various interventions and projects so that management at all levels of decision-making can determine what made an initiative a success or a failure. Furthermore, the monitoring and evaluation system brings to light what lessons can be applied when implementing future projects. By determining what worked and what did not in a

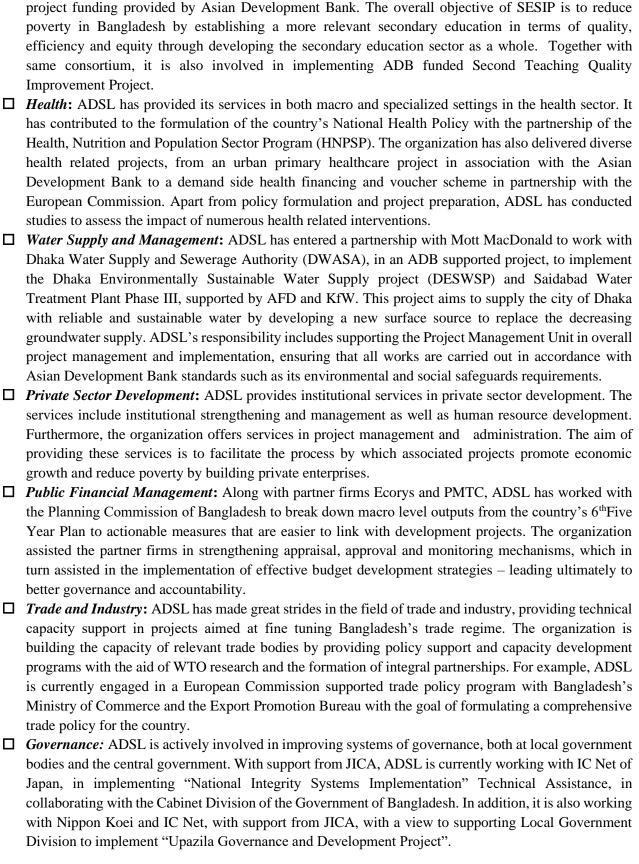
project, better decisions will be made and resources will be allocated more efficiently for future ventures.

#### **OUR MARKET**

Since its establishment ADSL has worked in different areas of activities in various markets and sectors, expanding its expertise and cementing its position as an invaluable multi-sector consulting company. This section highlights the important work ADSL has conducted in different markets across Bangladesh.

☐ Urban Infrastructure: ADSL provides support to physical infrastructure projects initiated by the government, mainly under the leadership of the Local Government & Rural Development directorate. The organization fulfills planning and quality assurance roles when undertaking projects with partners in this sector. In the past, ADSL has reviewed the European Commission's support to Bangladesh for disaster preparedness. Furthermore, the organization has experience evaluating coastal embankment rehabilitation programs and strategies for city development aimed at poverty alleviation. ☐ Rural Infrastructure: ADSL's engineers, M&E specialists and gender experts have been working alongside its associate firms with the Ministry of Chittagong Hill Tracts Affairs to implement a six-year area development program supported by the Asian Development Bank. ADSL is part of ateam dedicated to bringing economic opportunities and proper physical infrastructure to the region in a sustainable and efficient way – thereby playing an important part in improving the livelihood of those living in the area. ☐ Regional Development: ADSL is now preparing and implementing the "Haor Flood Management and Livelihood Improvement Project" alongside the Government of Bangladesh with funding provided by JICA. The goal of this project is to manage the recurrent flooding which takes places in the Haor (back swamp) regions of the country and to enhance the area's living standards through livelihood improvement interventions. The project will be implemented in twenty-nine Haor area stretches in five districts, namely Sunamganj, Habiganj, Netrokona, Kishoreganj and Brahmanbaria in the northeast of Bangladesh. ☐ Renewable Energy: ADSL has been an emerging player in the renewable energy, market in Bangladesh. In the recent years, it has contributed various clients it assessing the needs and programming interventions so that the country can be positioned onto right launching pad for emerging renewable market. It has recently been involved among other, waster-to-energy (Danida), sustainable energy (The World Bank), and Renewable energy and energy efficiency program (GIZ). □ Climate Change: ADSL has implemented a number of climate resilience projects. From the years of experience in implementation and supporting implementation of project both at urban and rural contexts; it has acquired solid expertise in climate resilience, mitigation and adaptation projects. The key areas of expertise included review policy, regulatory and institutional framework for emergency and environmental matters; monitoring and evaluation of climate change impacts on the livelihoods of people in urban and rural settings; mechanism for identifying and validating issues, opportunities and alternatives; design and implement of climate resilient infrastructures, ensuring that climate resilience principles are adequately considered; and updating master plan of selected municipality towns mainstreaming climate change mitigation and adaptation measures. For example, (i) ADB funded technical assistance project TA-8913WEG: subproject 1 developing integrated urban development plan in selected DMC cities incorporating urban climate resilience principles, (ii) Rapid Strategic Environmental Assessment of the Waste of Energy Engagement (W2E) of the Danida supported climate change adaptation and Mitigation Program (CCAMP) in Bangladesh. ☐ Education: ADSL offers extensive services in the education sector, particularly in the area of human resource development and its management from primary to tertiary levels. The organization has substantial experience in non-formal post-literacy programs and continuing education. It is currently in

partnership Sweco, Denmark working with the Ministry of Education and the Directorate of Secondary and Higher Education to implement the Secondary Education Sector Investment Program (SESIP) with



#### **Quality Control System**

When evaluating whether one of its projects is successful, ADSL measures its performance against quality standards to determine whether the organization is meeting its expectations. Having an effective quality

control system can reveal the weaknesses in a process, allowing prompt action to be taken to rectify areas of deficiency. The significant features of ADSL's quality control system are described below.

- ✓ Mapping out and determining steps to meet client expectations, thereby creating a platform for action
- ✓ Defining and communicating parameters related to job responsibilities, project time frames and process bottlenecks and indicators
- ✓ Identifying risks associated with a project and assigning resources accordingly, thereby curtailing problems at an early stage
- ✓ Providing the consulting team with logistics planning and delivery services and following up with them routinely
- ✓ Informing clients on work done and progress made on a regular basis, ensuring minimal disruptive feedback
- ✓ Maintaining confidentiality and objectivity at all stages of the project

#### **Alliances**

In order to offer our clients high quality services tailored to their specific needs, ADSL maintains strategic alliances with industry-leading firms, enabling us to submit joint offers that are highly competitive in terms of costs, methodology and team of experts. Some of our recent partners are:

Mott MacDonaldRambollEY, JapanEuroconsult MMSwecoCardnoICT IndiaTractable engieSheladiaNippon KoeiIC NetNirasICF/GHKGFA Consulting GroupSUEZ

#### **OUR PROJECTS**

Since its inception, ADSL has been involved in implementing more than 160 projects in *Bangladesh*, *Afghanistan*, *Azerbaijan*, *India*, *Pakistan*, *Afghanistan*, *Sri Lanka*, *Kenya*, *Mongolia*, *and Vietnam*, funded by various development partners including ADB, WB, KfW, AfD, GIZ, IFC, European Commission, UN Agencies, DFID, JICA, USAID, DANIDA, and AusAID. It has also implemented projects financed by the Government of Bangladesh. A list of projects will include the following:

SL	Name of the Project/Assignment	Client/Partner	Country	Funding Agency	Duration
	Urban, Rura	al, Coastal Areas & Climate	e Change		
1.	Institutional Capacity and Community Development Consultants (ICCDC) under Coastal Towns Climate Resilience Project (CTCRP), Package No. ICCDC/CTCRP/LGED/S-03	Local Government Engineering Department (LGED)/SODEV	Bangladesh	ADB	Mar 2024 - Feb 2029 Ongoing
2.	Low Carbon and Climate Resilient Development in Bangladesh Cities Project Preparation (Rajshahi City)	Rajshahi City Corporation/Atkins	Bangladesh	The World Bank	July 2023 - Feb 2024
3.	ADB KSTA-6965 BAN: Strengthening Climate-Resilient Urban Development - Urban Planning and Development for Strategic City Regions in Bangladesh	Local Government and Engineering Department/ Ramboll	Bangladesh	ADB	Mar 2023  – Present  Ongoing
4.	Livable and Inclusive Cities for All (LICA) -Selected inclusive and climatesensitive urban environmental management support measures.	GIZ	Bangladesh	GIZ	Nov 2022 - Oct 2025 <b>Ongoing</b>

5.	D2B Project Leveraging Flood Protection for Resilience Khulna, Bangladesh (D2B20BD01).	Invest International, The Netherlands	Bangladesh	Invest International, The Netherlands	Nov 2022 - April 2024
6.	Feasibility Study to identify climate- adapted urban infrastructure measures in Sirajganj, Gaibandha and Islampur as part of the Urban Climate Resilience Project for LGED and KfW.	LGED/KfW/Ramboll	Bangladesh	KfW	Jun 2022 - Feb 2023
7.	ADB TA-9513 REG: Advancing Inclusive and Resilient Urban Development Targeted at the Urban Poor – Second Coastal Towns Environmental Infrastructure Improvement Project (51325-001).	ADB	Bangladesh	ADB	Aug 2021- Sept 2022
8.	Concept Development Consultant for the Urban Climate Resilient Infrastructure Project (UCRIP) financed through the Climate Change Adaptation in Urban Areas (CCAUD) Program Phase-III	LGED/KfW/Ramboll	Bangladesh	KfW	June 2021 - Feb 2022
9.	Consulting Services for Feasibility Study for follow up future urban operation in Bangladesh following on Municipal Governance and Services Project (MGSP).	LGED/The World Bank	Bangladesh	The World Bank	June 2021- Mar 2022
10.	Feasibility Study in Khulna including Climate Risk Assessment and Environmental and Social Impact Assessment (Preparatory Studies for Additional Climate Adaptation Infrastructure to be implemented under the Khulna component of the KfW financed Climate Change-Adapted Urban Development (CCAUD) Project.	Khulna City Corporation (KCC)/ Ramboll, Denmark	Bangladesh	KfW	Nov 2019 — Dec 2020
11.	ADB TA-6546 BAN: Preparing the Climate Resilient Livelihood Improvement and Watershed Management in Chittagong Hill Tracts Project.	ADB/Ministry of CHT Affairs/EMM, the Netherland	Bangladesh	ADB	Mar 2021 – Apr 2022
12.	ADB TA-9283 BAN: Preparing the City Region Investment Program - CRDP II Recruitment of PPTA Consultants (49329-002) Project	ADB/LGED/ Lahmeyer IDP	Bangladesh	ADB	Mar 2017 - Dec 2017
13.	ADB TA-8913 REG: Subproject 1 Developing Integrated Urban Development Plans in Selected DMC Cities Incorporating Urban Climate Resilience Principles (48317-002)	ADB/LGED/ICF	Bangladesh	ADB	Jan - Dec 2016
14.	Special Assistance for the Project Implementation (SAPI) of the Upazila Governance and Development Project (UGDP), funded by JICA	Local Government Division / KRI International Corp., Japan	Bangladesh	ЛСА	Sep 2015 - Mar 2016
15.	Design, Construction Supervision and other Related Services for Haor Flood Management and Livelihood Improvement Project (LGED Part)	LGED, MLGRD&C	Bangladesh	ЛСА	Jul 2015 - Apr 2022
16.	Northern Bangladesh Integrated Development Project (NOBIDEP) - Benefit Monitoring and Evaluation Consulting Services	LGED, MLGRD&C	Bangladesh	ЛСА	Dec 2014 - Jun 2021
17.	Capacity Building - Mobile Support Team (CBMST) for the ADB TA 8128 BAN: Preparing Coastal Towns Infrastructure Improvement Project – Consulting Firms (44212-012)	ADB/LGED/GHK	Bangladesh	ADB	June 2013 - February 2014

18.	ADB TA 8128 BAN: Preparing Coastal Towns Infrastructure Improvement Project (44212-012)	ADB/LGED/GHK	Bangladesh	ADB	Dec 2012 - Aug 2013
19.	Project Implementation Consultant (PIC) for Second Chittagong Hill Tracts Rural Development Project – Phase II	Ministry of CHT/ LGED	Bangladesh	ADB Loan	Nov 2012 – Jun 2021
20.	ADB Loan No. 2696 BAN (SF): Design and Supervision Consultancy (D&SC) Services under Sustainable Rural Infrastructure Improvement Project (SRIIP)	LGED	Bangladesh	ADB Loan	Jul 2012 – Dec 2017
21.	Mid-Term Review of EC Support to Bangladesh Disaster Preparedness Project (BDPP)	NIRAS A/S, Denmark	Bangladesh	EC	May-Oct 2008
22.	Formulation Mission for Promotion of Development and Confidence Building in Chittagong Hill Tracts.	PARTICIP GmbH, Germany	Bangladesh	EC	Jan-Mar 2006
23.	Identification Mission – Strengthening Support to Local Governance Bangladesh	COWI, Denmark	Bangladesh	EC	Sep-Dec 2005
24.	Appraisal Mission – Bangladesh Disaster Preparedness Program.	HPC, Germany	Bangladesh	EC	May-Jul 2005
25.	Final Evaluation – Coastal Embankment Rehabilitation Project.	Plancenter, Finland	Bangladesh	EC	Jun-Aug 2004
26.	City Development Strategy and Poverty Alleviation.	GHK, UK	Bangladesh	DFID	Nov-Dec 2001
27.	Programmatic Environmental Assessment (PEA) of Rural Road Improvement Activities under Integrated Food Security Program.	CARE-Bangladesh	Bangladesh	USAID	Mar-Apr 2001
28.	Situational Analysis and Baseline Survey of Chittagong Hill Tracts Building Project.	ANUTECH International Pty Ltd., Australia	Bangladesh	AusAID	Jan-Feb 2000
	Transpo	rtation and Highway Engin	eering		
29.	Technical Assistance for Dhaka Bus Rapid Transit Company Limited	SUEZ/AfD	Bangladesh	AfD	May 2023 – May 2025 <b>Ongoing</b>
30.	Project Implementation Consultant for Supervision of Civil Works and Safeguard Activities of South Asia Sub-Regional Economic Cooperation (SASEC) Dhaka- Sylhet Corridor Road Investment Project, RFP No. SP-1	Roads and Highways Department (RHD)	Bangladesh	ADB	Jan 2023 – Jan 2028 Ongoing
	Independent Engineering (IE) for Upgrading of Joydevpur-Debogram- Bhulta-Madanpur (Dhaka By-pass) Road (N-105) into 4 lanes through Public Private Partnership (PPP).	Roads and Roads and Highways Department (RHD) / PPP Company/ ICT (India) and Sheladia (US)	Bangladesh	GOB/G2G China	Sep 2021- Aug 2024 Ongoing
	Feasibility Study and Detailed Design Consultant (FDDC) for Western Economic Corridor & Regional Enhancement Program (WeCARE) Phase-I: Rural Connectivity, Market and Logistic Infrastructure Improvement Project (RCMLIIP): RFP No: SP-1	LGED/Cheil-Korea	Bangladesh	The World Bank	Sep 2021 - Present Ongoing
	Construction Supervision of the Designed Works at Ramgarh, Sheola, Bhomra, and Benapole (Package No. BLPA/S-2) under Bangladesh Regional Connectivity Project-1, funded by the World Bank	Bangladesh Land Port Authority (BLPA)	Bangladesh	The World Bank	July 2020 - June 2023
34.	Ex-Post Project Evaluation of:  1. Dhaka-Chittagong Railway Development Project (L/A No. BD- P56)	Ernst & Young Shin Nihon LLC, Japan	Bangladesh	ЛСА	Dec 2019 - July 2020

	2. Telecommunication Network Development Project (L/A No. BD- P53)				
35.	Design Review and Construction Supervision Consultant for Construction of Four Bridges and Local Roads in the Ganja-Gazakh Region under Road Network Development Investment Program.	Ministry of Transport /IRD Engineering	Azerbaijan	ADB	May 2016 - Feb 2017
	Water Supply, Wa	ter Treatment Plant and Se	werage Syste	ms	
36.	Project Preparation Study for the Water Supply, Inclusive Sanitation (Faecal Sludge and Solid Waste Management) and Hygiene Project in 7 Towns of Bangladesh.	Department of Public Health Engineering (DPHE)	Bangladesh	AfD	Jan 2024 - Sept 2024 Ongoing
37.	Technical, Economic, and Financial Study; and Environmental and Social Impact Assessment (ESIA) study of Chattogram WASH Improvement Project	Chattogram WASA/ Suez, France	Bangladesh	The World Bank	July 2022- Feb 2023
38.	Project Management Consultants for the management, design, and supervision for design review and supervision of construction for Components 1 & 3 of the Saidabad Ill Water Treatment Project, comprising intake, raw water pumping station and transmission pipelines and enhancement of the distribution system	Dhaka WASA Mott Macdonald/ Sweco/Artelia/Aqua	Bangladesh	GOB, AfD, KfW	Aug 2021 – Present Ongoing
39.	ADB Loan No. 3051 BAN: Management, Design & Supervision Consultant (MDSC) under Dhaka Environmentally Sustainable Water Supply Project (DESWSP)	Dhaka WASA/ Mott Macdonald	Bangladesh	ADB	Apr 2016 – Jun 2022
40.	External Evaluation of the Water and Sanitation Project (WSP): Bangladesh	Sub-consultant to ICF, USA	Bangladesh	The World Bank	April 2016
41.	Technical and Support Services for the Evaluation of WASH plus Program in Bangladesh	Sub-consultant to Social Impact Inc., USA	Bangladesh	USAID	Oct 2015 - Feb 2016
42.	Engineering Management Consultant Firm for Punjab SAAF Pani Project (Package 3), Pakistan	Yooshin Engineering Corporation, Korea	Pakistan	ADB	Mar 2015 - July 2015
	Po	wer and Renewable Energy			
43.	Renewable Energy and Energy Efficiency Programme (REEEP).	Sustainable and Renewable Energy Development Authority (SREDA), Ministry of Power, Energy and Mineral Resources, GoB	Bangladesh	GIZ	Sep 2016 - Oct 2018
44.	Technical Assistance for the Project "Energy Efficiency in the Industry" /BIFFL.	Bangladesh Infrastructure Finance Fund Limited (BIFFL)	Bangladesh	KfW	June 2023 - June 2026 Ongoing
45.	Providing Consultancy Services for Implementation of the Project "Expansion and Strengthening of Power System Network under DPDC Area".	Dhaka Power Distribution Company Limited (DPDC)	Bangladesh	Chinese G2G Loan	Sep 2021 - Dec 2024 Ongoing
46.	Ex-Post Project Evaluation of the following projects:  1. New Harpur Power Plant Development Project I, II  2. Rural Electrification Upgrading Project	Ernst & Young Shin Nihon LLC, Japan	Bangladesh	JICA	Jan 2021 - Sep 2021
47.	Ex-Post Project Evaluation of the following four projects:	Ernst & Young Shin Nihon LLC, Japan	Bangladesh	ЛСА	Dec 2020 -
					Aug 2021

	1. Renewable Energy Development				
	Project 2. Karnaphuli water supply project				
	(ODA loan Project)				
	3. Project for institutional				
	improvement and advancing NRW				
	reduction initiative of Chittagong WASA.				
	4. The Project for improvement of				
	airport safety and security systems				
48.	Ex-Post Project Evaluation of the	Ernst & Young Shin Nihon	Bangladesh	JICA	Dec
	following four projects:	LLC, Japan			2017 -Aug
	Yen Loan "Central Zone Power Distribution Project"				2018
	2. Yen Loan "Grid Substations and				
	Associated Transmission Lines"				
	3. Grant Aid "The Programme for				
	Improvement of Solid Waste Management in Dhaka City toward				
	the Low Carbon Society"				
	4. Yen Loan "Small Scale Water				
	Resources Development Project"				
49.	Rapid Strategic Environmental Assessment of the Waste to Energy	COWI A/S, Denmark	Bangladesh	DANIDA	May-Jun 2014
	Engagement (W2E) of the DANIDA	Denmark			2014
	supported Climate Change Adaptation				
	and Mitigation Programme (CCAMP) in				
50	Bangladesh.	ICE C. 1d I.d III	D 1.1.1	TEN XX7 1.1	0.43
50.	External Evaluation of the Lead Energy Sector Management Assistance Program	ICF Consulting Ltd., UK	Bangladesh	The World Bank	Oct-Nov 2015
	(ESMAP) and Asia Sustainable and			Dank	2013
	Alternative Energy Program (ASTAE).				
	Trade I	nvestment, Private Sector, I	M&F		
51.	Green Loan Quick Assessment in Bangladesh	IPDC Finance Limited,	Bangladesh	DEG (Sister concern of	Aug 2020
	Daligiadesii	Bangladesh		KfW)	Sep 2020
52.	ADBTA-9068 BAN: Strengthening	Bangladesh Bank and SME	Bangladesh	Asian	August
	Capacities of Small and Medium-Sized	Foundation		Development	2019 –
	Enterprise (SMEs) Stakeholders to Access Bank Financing and Services -			Bank (ADB)	February 2021
	CS1 (36200-023)				2021
53.	Construction Supervision of the Designed	Bangladesh Land Port	Bangladesh	The World	July 2020
	Works at Ramgarh, Sheola, Bhomra, and	Authority (BLPA)		Bank/ IDA	- June
	Benapole (Package No. BLPA/S-2) for				2023
	Bangladesh Regional Connectivity Project-1 (BRCP-1)				
54.	Technical Assistance for the Bangladesh	Delegation of the European	Bangladesh	European	Jan 2017 –
	Small and Cottage Industries	Union to Bangladesh		Union	June 2021
	Corporation (BSCIC) under EU Program				
	for Poverty reduction through Inclusive and Sustainable Markets (PRISM)				
55.	Independent Verification Consultant	Economic Relations Division	Bangladesh	The World	Mar 2016
	(International Professional Services	(ERD), Ministry of Finance,		Bank	-Jun 2020
	Firm) for Support Implementation of the	GOB			
	Revenue Mobilization Program for				
	Results: VAT Improvement Program (VAT Online Project)				
56.	M&E Data Collection and Surveys	IFC Bangladesh	Bangladesh	IFC/DFID/	Jan 2014-
	Management Firm in Support to IFC	6		EU/ NORAD	Sep 2015
	Bangladesh Investment Climate Fund				
	Results Measurement (Contract #				
57.	7169745) Fund Manager for Trade in Global Value	Implementing Partner of	Bangladesh,	DFID	Sep 2013
57.	Chains Initiative (TGVCI) Programme	Cardno, UK	Kenya	DITID	– Sep
			, and the second		2016

58.	Bangladesh Trade Policy Support	Cardno/Ministry of	Bangladesh	EU	Sep 2011-
	Program (TPSP): Bangladesh Foreign	Commerce			Aug 2015
	Trade Institute, Export Promotion				C
	Bureau.				
59.	Implementation of Monitoring and	IFC Bangladesh	Bangladesh	IFC/DFID/	Jul 2011-
	Evaluation (M&E) for IFC Bangladesh			EU/ NORAD	Jan 2014
	(Contract # 7159894)				
60.	Baseline Surveys and Sector Studies in	IFC-SEDF	Bangladesh	IFC	Jun-Nov
	Agribusiness, Light Engineering, and Textiles & Apparels Sectors in				2009
	Bangladesh [with value chain analysis of				
	agro-food processing (seed, poultry, food				
	processing); light engineering (foundry				
	and electrical products) and textile and				
	garmenting sectors]				
61.	Strategic Review of the Bangladesh	Ministry of Commerce/EC	Bangladesh	EU	Oct 2008 -
- (2	Ministry of Commerce	25.1	D 1 1 1	400	Apr 2009
62.	SME Sector Development Program for Strategic Support to SME Sector,	Ministry of Industry	Bangladesh	ADB	Sep 2008– Jun 2009
	Training & Capacity Building:				Juli 2009
	Component 4: Targeted SME Capacity				
	Building				
63.	Diagnosis of Electrical Merchandize	IFC-SEDF	Bangladesh	IFC	Jun-Oct
	Manufacturing Sector in Bangladesh				2008
64.	Implement Monitoring and Evaluation	IFC Bangladesh	Bangladesh	IFC/DFID/	May 2008
	Systems of IFC-BICF and IFC-SEDF (Contract #7147365)			NORAD	- May 2011
65.	Final Evaluation of South Asia	B&S EUROPE	Bangladesh	EU	May 2011 Feb-May
05.	Enterprise Development Facility	B&S EUROFE	Dangradesii	EU	2008
	(SEDF).				2000
66.	Strengthening of Bangladesh Foreign	BTSP/West Midland	Bangladesh	EU	Nov 2007
	Trade Institute (BFTI) under Specialized	Enterprise, UK			-
	Technical Assistance to Bangladesh Trade				Dec 2008
	Support Program (BTSP)				
67.	Strengthening of Bangladesh Tariff	BTSP/ACE, Spain	Bangladesh	EU	Jul 2007 –
	Commission (lot 3) under the Bangladesh Trade Support Program (BTSP)				Dec 2008
68.	Feasibility Studies on Bilateral FTA	Acecomex, Spain	Bangladesh,	EU	Jul 2007 -
00.	Within SAARC Region (Bangladesh-	Acceomes, Spani	India, and	LO	Nov
	India and Bangladesh-Pakistan)		Pakistan		2007
	,				
69.	Identification Study of EC Trade and	IBM, Belgium	Bangladesh	EU	Jul – Aug
	Private Sector Programme 2007-2008 in				2007
	Bangladesh	ma c			
70.	Industry Survey of Light Engineering Sector (LES) in Bangladesh	IFC-SEDF	Bangladesh	IFC	Jun-Nov 2007
71.	Study on the Services Sector of	Pohl Consulting &	Bangladesh	EU	Jan - Aug
, 1.	Bangladesh (Telecommunications,	Associates, Germany	Dangiadesii	EC	2007
	Financial, Tourism, Health, Transport	, 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2			
	and Retail)				
72.	A Market Survey for Research on	JICA Bangladesh Office	Bangladesh	JICA	Jun-Jul
	Demand Trend for Labour Force in				2003
	Bangladesh				
	Governance, Local Gove	rnance and Public Financia	l Managemer	nt (PFM)	
73.	Technical Assistance to Support	DT Global, Spain	Bangladesh	European	July 2022-
, 3.	Implementation of the Bangladesh	2 1 Stoom, Spuin	2	Delegation	June 2024
	Public Financial Management (PFM)			3	
	Reform Strategic Plan, funded by the				
	European Delegation.				
74.	Consultancy Services for Governance	Local Government Division,	Bangladesh	ЛСА	Jan 2018 -
	Improvement, Supervision and	Ministry of Local			Jun 2022
	Monitoring (GISM) [Package No. LIGDP/SD 11 for Upggila Governance	Government, Rural			
	UGDP/SD-1] for Upazila Governance and Development Project (UGDP)	Development & Cooperatives, GoB			
	and Development Project (UGDF)	Cooperatives, God			

75.	End-line Survey for National Integrity Strategy (NIS) Support Project in the People's Republic of Bangladesh.	IC Net Limited, Japan	Bangladesh	ЛСА	Jun - Sep 2016
76.	Baseline Survey for the National Integrity Strategy (NIS) Support Project in the People's Republic of Bangladesh.	IC Net Limited, Japan	Bangladesh	ЛСА	Nov 2014 - Jan 2015
77.	National Integrity Strategy (NIS) Support Project in the People's Republic of Bangladesh.	IC Net Limited, Japan	Bangladesh	ЛСА	Oct 2014 - Oct 2016
78.	Implementation of the Mission on the Good Governance Strategy in Bangladesh	IC Net Limited, Japan	Bangladesh	ЛСА	Jun 2013 - Oct 2013
79.	Fiduciary Risk Assessment (FRA) and Public Expenditure and Financial Accountability (PEFA), Bangladesh, funded by DFID	Sub-consultant	Bangladesh	DFID	Aug-Oct 2013
80.	Strengthening Public Expenditure Management Programme (SPEMP) – Public Investment Management (PIM) Component	The World Bank/GoB	Bangladesh	The World Bank	Dec 2012- Dec 2013
81.	TA 7604-BAN: Supporting Governance Management Project - National Board of Revenue Component	ADB/GoB	Bangladesh	ADB	Oct 2012 – Dec 2014
		Health and Population			
0.2		-	D 11:	1.00	,
82.	Consulting Services for Project Performance Monitoring and Evaluation (PPM&E) Services (Service Package No: SD-2) under Urban Primary Health Care Services Delivery Project - Additional Financing (UPHCSDP-AF).	Local Government Division, Ministry of Local Government, Rural Development & Cooperatives, GoB	Bangladesh	ADB	April 2023 - June 2024
83.	Assessment of Healthcare Providers in Bangladesh.	World Health Organization (WHO), Bangladesh	Bangladesh	WHO	June 2019 – Dec 2019
84.	Providing Financial and Administrative Support to Implement the Improved DSF Initiative of the MOHFW under Technical Assistance of WHO.	Crown Agents Limited, London, United Kingdom	Bangladesh	DFID, AusAID, CIDA and SIDA	Feb 2015 – Jun 2016
85.	Technical Assistance for Services Procurement Consultancy for the Procurement Logistics and Management Cell (PLMC) Component under Physical Facilities Development (PFD) Operational Plan (OP)	Crown Agents Limited, London, United Kingdom	Bangladesh	DFID, AusAID, CIDA and SIDA	May 2014 – Apr 2015
86.	Technical Assistance for Updating National Malaria Strategic Plan 2014- 2020 for National Malaria Control Programme under Communicable Diseases control (CDC) OP	Crown Agents Limited, London, United Kingdom	Bangladesh	DFID, AusAID, CIDA and SIDA	April – July 2014
87.	Support Ministry of Health and Family Welfare (MoHFW) in Designing a Proposal for a Monitoring System for a Demand Side Financing Scheme in Bangladesh.	IBF International Consulting S.A., Belgium	Bangladesh	European Commission	Oct-Nov 2008
88.	ADB PPTA 4986-BAN: Urban Public and Environmental Health Sector Development Program.	ADB	Bangladesh	ADB	May-Dec 2008
89.	Program Support Office (PSO) – Health Nutrition and Population Sector Program (HNPSP)	Ministry of Health and Family Welfare, GoB	Bangladesh	The World Bank	July 2007- June 2010
90.	EC Support to the Health, Nutrition and Population Sector Programme (CRIS 17585) UN Collaborative Health Initiative in the Chittagong Hill Tracts Assessment of a Project Proposal and Development of Alternative Options	Conseil Santè, France	Bangladesh	European Commission	Jul-Aug 2007

	(LOT N° 8) REQUEST N° 2007 / 140664 Vers. 1				
91.	Mid-term Review of Thematic project SANTE/2004/80420: Working towards Safe Motherhood in South Asia: Increasing Access to Maternal Health Services for Poor Women in Rural Bangladesh FWC Benef LOT N° 8 REQUEST N° 139062	Conseil Santè, France)	Bangladesh	European Commission	Jun-Aug 2007
92.	Beneficiary Incidence Analysis (BIA) Study for the Health Economics Unit of the Ministry of Health and Family Welfare.	Ministry of Health and Family Welfare, GoB	Bangladesh	GoB	Dec 2006 - Aug 2007
93.	Study on Public Expenditure Review (PER) in the Bangladesh Health Sector, 2003-04.	Ministry of Health and Family Welfare (MOHFW), GoB	Bangladesh	GoB	Mar-Jun 2006
94.	An Evaluation of NGO Contracting in Bangladesh Health Sector	The World Bank	Bangladesh	The World Bank	May 2004 – Aug 2004
95.	ADB TA No. 4165-BAN: Second Urban Primary Health Care Project in Bangladesh	ADB	Bangladesh	ADB	Feb-Jul 2004
		Education and HRD			
		Primary Education			
96.	Design, implementation, reporting and use of findings of National Student Assessment (NSA) 2022 of Primary Education subsector for DPE, MoPME in Bangladesh, funded by UNICEF	Directorate of Primary Education (DPE) / UNICEF	Bangladesh	UNICEF	Septembe 2022 to October 2023
97.	ADB TA-9883 BAN: Support to Quality Enhancement in Primary Education – Monitoring and Evaluation Specialist (50192-003)	Asian Development Bank (ADB)	Bangladesh	Asian Development Bank (ADB)	July 2021 to Presen Ongoing
98.	ADB TA-9276 BAN: Support to Primary Education Development – Data Management and Monitoring Specialist (42122-015)	Asian Development Bank (ADB)	Bangladesh	Asian Development Bank (ADB)	April 2021 - Novembe 2021
99.	Bangladesh: Preprimary Teacher and Head Teacher Study; Location: Dhaka, Bangladesh (Selection # 1272762)	The World Bank	Bangladesh	The World Bank	April 2021 to August 2021
100.	ADB TA-9276 BAN: Support to Primary Education Development - Study on Gender Disparity in Dropout and OOSC of PEDP3 in Bangladesh	Asian Development Bank (ADB)	Bangladesh	ADB	Sep 2019 – Feb 2020
101.	-	UNICEF Bangladesh	Bangladesh	UNICEF	Jan 2017 Oct 2017
102.		UNICEF Bangladesh	Bangladesh	UNICEF	Jan 2015 Jan 2016

DPE, MOPME

CfBT Education Services,

India

Bangladesh

Bangladesh

The World

Bank

DFID

Materials (Revision and Refinement) and Conduct Monitoring (Contract #

Study into the role of the private sector in

primary education for the urban poor in

103. National Student Assessment (NSA)

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Bangladesh

104.

Nov 2013 – Jan 2014

Jul-Nov 2012

105.	A Pilot Study of the 2002 and 2008 National Assessments among Grade 5 Students in the Selected Schools	The Amsterdam Institute for International Development (AIID), The Netherlands	Bangladesh	Dutch Foreign Affairs, The Netherlands	Jul-Sep 2010
106.	Administering and Management of National Students' Assessment-2008 of Classes III and V under PEDP-II	Directorate of Primary Education (DPE), Ministry of Primary and Mass Education (MoPME), GoB	Bangladesh	ADB	Nov 2008 - Apr 2009
107.	A Post-Activity Study for the JICA funded project, "Strengthening Primary Teacher Training on Science and Mathematics in Bangladesh" under PEDP-II	PADECO Co. Ltd., Japan	Bangladesh	ЛСА	Sep-Dec 2007
108.	Second Primary Education Development Program (PEDP II): Package B: Quality Improvement through Organizational Development and Capacity Building - Technical Support Team (TST-1) [ADB Loan No. 2015-BAN (SF)]	Directorate of Primary Education (DPE), Ministry of Primary and Mass Education (MoPME), GoB	Bangladesh	ADB	Dec 2006 - Jun 2009
109.	National Assessment of Pupils of Grades 3 and 5, 2006 under PEDP-II	Directorate of Primary Education (DPE), Ministry of Primary and Mass Education (MoPME), GoB	Bangladesh	ADB	Nov 2006 - Apr 2007
110.	Assessment of Educational Needs of Disabled Children in Bangladesh under Basic Education and Policy Support Activity	Creative Associates International, Inc., USA	Bangladesh	USAID	Jan-Feb 2005
111.	A Baseline Survey/Pre-Activity Study for the JICA funded project, "Strengthening Primary Teacher Training on Science & Mathematics in Bangladesh" under PEDP-II	PADECO Co. Ltd., Japan	Bangladesh	ЛСА	Jan–May 2005
112.	A Baseline Survey on Primary Education in Mymensingh District	PADECO Co. Ltd., Japan	Bangladesh	ЛСА	Oct 2003 - Jan 2004
113.	A Baseline Survey on Primary Education in Gazipur District under the IDEAL (Intensive District Approach to Education for All) Project, Directorate of Primary Education (DPE).	UNICEF Bangladesh	Bangladesh	World Bank and UNICEF	Jun-Nov 2003
114.	Third Party Supervision of Education Quality under the IDA-assisted Primary Education Development Project (PEDP) for Dhaka, Khulna and Rajshahi Divisions	Directorate of Primary Education (DPE), Primary and Mass Education Division (PMED), GoB	Bangladesh	The World Bank	Mar-Nov 2003
115.	A Formative Study on the Impact of the Intensive District Approach to Education for All (IDEAL) in Primary Education	Directorate of Primary Education (DPE), Ministry of Primary and Mass Education, GoB	Bangladesh	UNICEF	Oct 2001- Apr 2002
116.	National Assessment of Pupil Achievement in Grades 3 and 5 under Second Primary Education Sector Project	Directorate of Primary Education (DPE), Ministry of Primary and Mass Education, GoB	Bangladesh	ADB	Sep 2001- Mar 2002
117.	A Baseline Survey on Primary Education in 13 IDEAL Districts under the IDEAL (Intensive District Approach to Education for All) Project, Directorate of Primary Education (DPE)	UNICEF Bangladesh	Bangladesh	The World Bank and UNICEF	Jul 2001- Mar 2002
118.	Administering Achievement Tests in Grades 1-5 of Selected IDEAL, Non-IDEAL, and Experimental Schools under Directorate of Primary Education.	UNICEF Bangladesh	Bangladesh	UNICEF	Sep 2000 – May 2001
		<b>Secondary Education</b>			
119.	National Consultant Firm to Conduct Test Administration of National	DSHE/The World Bank	Bangladesh	The World Bank	Oct 2019 - Jan 2020

	Assessment of Secondary Students (NASS) - 2019 under SEDP				
120.	Field Survey of 'Learning Assessment of Secondary institutions-2017' (LASI- 2017) under Secondary Education Quality and Access Enhancement Project (SEQAEP)	Directorate of Secondary Education, Ministry of Education	Bangladesh	The World Bank	Oct 2017 - Dec 2017
121.	Second Upper Secondary Education Development Project (CONTRACT No. 7. QCBS13/01), Vietnam	Ministry of Education and Training (MOET), Vietnam	Vietnam	ADB	Feb 2016 - Dec 2019
122.	Follow-up Impact Evaluations for Additional Class Teachers (ACT) and Developing Reading Habit (DRH) Programs under Additional Financing of SEQAEP	Directorate of Secondary Education, Ministry of Education	Bangladesh	The World Bank	Sep 2016 - Dec 2016
123.	Field Survey for Learning Assessment of Secondary Institutions (LASI-2015) under Secondary Education Quality and Access Enhancement Project (SEQAEP)	Directorate of Secondary Education, Ministry of Education	Bangladesh	The World Bank	June 2015 -Nov 2015
124.	ADB Loan No. 3047-BAN: Secondary Education Sector Investment Program (SESIP): Program Management Consultancy (PMC)	DSHE, MOE, GOB	Bangladesh	ADB	Jul 2015 - Jul 2021
125.	Baseline Survey for Impact Evaluation of Additional Class Teachers (ACT) Program and Developing the Reading Habit (DRH) Program under Secondary Education Quality Enhancement Project (SEQAEP)	Monitoring and Evaluation Wing (MEW), Directorate of Secondary and Higher Education (DSHE), Ministry of Education	Bangladesh	The World Bank	Nov 2014 – Mar 2015
126.	ADB Loan 2859-BAN: Second Teaching Quality Improvement in Secondary Education (TQI-II): SD2-Teacher Education and Management Consultancy	DSHE, Ministry of Education, Government of Bangladesh	Bangladesh	ADB	Jun 2014 – Jun 2018
127.	Baseline Survey for the Impact Evaluation of E-Science Project under Secondary Education Quality and Access Enhancement Project (SEQAEP), funded by The World Bank	The World Bank	Bangladesh	The World Bank	May 2014 – Jun 2014
128.	Learning Assessment of SEQAEP Institutes (LASI)- 2013 under "Secondary Education Quality and Access Enhancement Project (SEQAEP)"	Directorate of Secondary Education, Ministry of Education	Bangladesh	The World Bank	Jul 2013 – May 2014
129.	" Implementing Learning Assessment Survey 2012" for Secondary Education Quality and Access Enhancement Project (SEQAEP)	Directorate of Secondary Education, Ministry of Education	Bangladesh	The World Bank	Jan 2012 - Oct 2012
130.	Thematic Global Evaluation of European Commission Support in the Education Sector in Partner Countries (including Basic and Secondary Education)	Particip GmBH, Germany	Bangladesh	The World Bank	May 2010 – July 2010
131.	Secondary Education Modernization Project-II, Package 1 (ADB Loan: 2096), Sri Lanka	Cardno Acil Pty Ltd., Australia	Sri Lanka	ADB	Jan-Apr 2009
132.	ADB Loan – 2101 – BAN: Teaching Quality Improvement in Secondary Education Project	ADB	Bangladesh	ADB	Dec 2005 – Jun 2011
133.	ADB PPTA No. 4532-BAN: Secondary Education Sector Improvement Project II	ADB	Bangladesh	ADB	May-Nov 2005
134.	Service Package No. S.1: Monitoring and Evaluation Program, Management and Studies under Female Secondary School Assistance Project: Phase II (FSSAP-II)	Directorate of Secondary and Higher Education (DSHE), Ministry of Education, GoB	Bangladesh	The World Bank	Oct 2004 - Jul 2006
135.	Research Study 2: School Management Committees and their Operations under Secondary Education Sector	Directorate of Secondary and Higher Education (DSHE), Ministry of Education, GoB	Bangladesh	ADB	Jul-Nov 2004

	Improvement Project (SESIP), ADB Loan No. 1690-BAN (SF)				
136.	Research Study 3: Training Needs Analysis and Impact Assessment under Secondary Education Sector Improvement Project (SEISP), ADB Loan No. 1690-BAN (SF)	Directorate of Secondary and Higher Education (DSHE), Ministry of Education, GoB	Bangladesh	ADB	Jul-Nov 2004
137.	PCR of Bangladesh Open University (BOU) Project.	ADB-Bangladesh Residence Mission (BRM)	Bangladesh	ADB	Feb-Apr 2000
138.	Pre-Feasibility Study of a Female Secondary Stipend Project.	AusAID	Bangladesh	AusAID	Dec 1999 - Jan 2000
139.	A Situation Analysis Study for a Female Secondary Stipend Project.	SAGRIC International Pty Ltd., Australia	Bangladesh	AusAID	Oct-Nov 1999
		Non-Formal Education			
140.	Post-Literacy and Continuing Education for Human Development- 2 (PLCEHD- 2): Package S4 - Curriculum Development and Program Implementation (CDPI) [ADB Loan 1881-BAN (SF)]	Bureau of Non-formal Education (BNFE), Ministry of Primary and Mass Education (MoPME), GoB	Bangladesh	ADB	May 2010 - Jan 2012
141.	Mid-term Review of Ongoing and Formulation of Future Non-formal Education Program in Bangladesh	IBF International Consulting, Belgium	Bangladesh	European Commission	May-Jul 2009
142.	Education in Bangladesh.	Edburgh Consultants, the Netherlands	Bangladesh	European Commission	Jun-Jul 2006
143.	Research Study to Identify Strengths and Weaknesses in the Existing Education Plans/Programs in Addressing Educational Needs of WFCL	ILO	Bangladesh	ILO	May-Oct 2005
144.	Study on Non-formal Education (NFE) and its Contribution to the Elimination of the Worst Forms of Child Labor (WFCL)	ILO	Bangladesh	ILO	May-Oct 2005
145.	Project Administrative Services: Post- Literacy and Continuing Education for Human Development Project 2 (PLCEHD-2 [ADB Loan # 1881- BAN(SF)]	Directorate of Non-Formal Education, Ministry of Primary and Mass Education, Bangladesh	Bangladesh	ADB	Feb 2003- Aug 2004
146.	A Formative Evaluation Study for the Total Literacy Movement (TLM) in Bangladesh under the Directorate of Non-formal Education	ЛСА	Bangladesh	ЛСА	Dec 2002 - Feb 2003
147.	Final Evaluation of the Project: Introduction of Family Life Education (FLE) through Non-formal Education Program (FLE for Adolescents and Adults)	Directorate of Non-Formal Education (DNFE), Ministry of Primary and Mass Education (MoPME), GoB	Bangladesh	UNFPA	Oct 2002 - Jan 2003
	1	TVET/Skill Development			
148.	TVET Teachers for Future "Project under ADB TA-9883 BAN: Support to Quality Enhancement in Primary Education – Monitoring and Evaluation Specialist (50192-003)	ADB	Bangladesh	ADB	Oct 2023 to Dec 2023
149.	<del>-</del>	IC Net Limited, Japan	Bangladesh	JICA	May 2016
150.	-	IC Net Limited, Japan	Bangladesh	ЛСА	Dec 2015 - Feb 2016
151.	Mapping of the Education Sector in Bangladesh	IFC	Bangladesh	The World Bank	Jun 2009 -Sep 2009
152.	Development Project	ADB	Bangladesh	ADB	Feb-Aug 2007
153.	Second Education Sector Development Project [ADB PPTA No. 3351-Mona]	Ministry of Science, Technology, Education and	Mongolia	ADB	May-Nov 2000

		Culture, Government of			
		Mongolia			
		Multi-Sectors			
154.	Strengthening the Inspection, Regulatory and Coordinating Function of the Bangladesh Food Safety Authority.	Bangladesh Food Safety Authority	Bangladesh	ЛСА	July 2021 -June 2022
155.	Baseline Assessment and Preparation of the Design for the Future Impact Assessment of the EZ-Kar (AF-EZ-KAR MOEC-PIU-139592-CS-QCBS)	Ministry of Economy, Afghanistan	Afghanistan	The World Bank	January 2021 - June 2021
156.	Study on the Impacts of Tobacco Growing and the role it Plays in Rural Livelihoods.	IMC Worldwide Limited, UK	Bangladesh	British American Tobacco	Nov 2018 – Jan 2019
157.	Research and Training Network (RTN) Component under SASEC	ADB	Bangladesh and South Asia	ADB	Aug 2011 – Dec 2012
158.	Preparation of a Background Study on Growth and Employment in Relation to the Integrated Farming Systems Development Programme 2013-2017 in Bangladesh	Harewelle International Ltd., United Kingdom	Bangladesh	DANIDA	Jun – Aug 2011
159.	Final Evaluation of BRAC Implemented (2002-2007) Challenging the Frontiers for Poverty Reduction Project (CFPR-I)	Sub consultant (EC Framework)	Bangladesh	European Commission	April-May 2007
160.	Appraisal of the Proposed Five-Year Plan (2007-2011) Project Proposal of Community Development Centre (CODEC) – Bangladesh	COWI	Bangladesh	DANIDA	Aug 2006
161.	Returns to Labor and Factor Proportions in the Pro-Poor Growth Process in Bangladesh	Planning Commission	Bangladesh	GoB	Jun-Nov 2006
162.	Support to the Justice System in Bangladesh - Project formulation Mission.	Services Techniques Globaux (STG), Brussels, Belgium	Bangladesh	European Commission	Jun-Aug 2006
163.	Identification Mission – Combating Child Trafficking in Bangladesh EC Framework Lot-7	Sub consultant (EC Framework)	Bangladesh	European Commission	Jul-Sep 2005

#### Correspondence:

**ADSL- Associates for Development Services Limited** 

5/3 Lalmatia, 2<sup>nd</sup> Floor, Block-A, Dhaka-1207, Bangladesh Phone: 880-2-8142030, 88-02-8100329, 88-02-8100391 Fax: 88-02-9113081, Email: info@adslbd.com, zahidur@adslbd.com